









#### ORTHOPAEDIC SECTION Clinical Practice Guidelines • Identify best evidence based summary statements • List things to screen MAPTA PT • Tests and Measures to perform • Sub classification of patients **Clinical Practice Guidelines (CPGs)** when indicated learth or terring for CPCs. Results appear halos the trial are 4 E.s • Matched Treatment ..... Agency for Healthcare Research and Quality Interventions AHRQ • Prognosis/Outcomes National Guideline

## Need for Treatment Classification (ICF Guidelines, 2008)

- Most neck pain lacks an identifiable pathoanatomical cause
- "mechanical neck pain"
- Classification & matching treatment
- Better outcomes

#### CETATCAL GOIDEETAE

 CHILES, PT, PAD + JOSHUA A, CALLARE, PT, PAD + JOHRIS M, ELLISTE PT, PAD - INCIDER J, ETYHEN, PT, PAD INDERT 5, WADNEL, PT, PAD + AUGE M, WIRTHMAN, PT, OSC + REDRARD 1 SUPPY, MD INTERPE J, GODIES, DIT + INDERIN W. FEINM, PT, PAD

### Neck Pain:

Clinical Practice Guidelines Linked to the International Classification of Functioning, Disability, and Health From the Orthopaedic Section of the American Physical Therapy Association Jonescon main 2000,00444 (sci205mac20000)

## What to do with all this information

- Need Trigger that results in team wanting to "change" practice or implement something new
  - Question in practice arises
  - Evidence for something is created or found



#### ICD-10 and ICF Codes Associated With Neck Pain INTERNATIONAL STATISTICAL CLASSIFICATION OF DISEASES AND RELATED HEALTH PROBLEMS Neck Pain With Mobility Deficits Primary ICD-10 M54.2 Cervicalgia Pain in thoracic spine M54.6 Neck Pain With Headaches R51 M53.0 Primary ICD-10 Headache Cervicocranial syndrome Neck Pain With Movement Coordination Impair S13.4 Primary ICD-10 Sprain and strain of cervical spine Neck Pain With Radiating Pain Primary ICD-10 M47.2 Spondylosis with radiculopathy M50.1 Cervical disc disorder with radiculopathy

### Neck Pain with Radiating Pain

- Upper Extremity symptoms, radicular or referred pain produced or aggravated with provocative tests
- Upper Limb Tension Test
  Spurling's Test
- Symptoms relieved with
   Distraction Test
- <60 degrees rotation to involved side
- Signs of nerve root compression
- Able to reduce upper extremity symptoms with exam and tx procedures on eval day







Is there a gap between the new information and the current practice pattern ?

- Problem Identification
- Group meeting
- Focus Group
- Journal Club



Ivers N Cochrane 2012









- In clinical trials, antihypertensive therapy has been associated with reductions in
  - Stroke incidence 35–40%
  - Myocardial infarction, 20-25%
  - Heart failure, >50%
- In patients with stage 1 hypertension (SBP 140–159 mmHg and/or DBP 90–99 mmHg) and additional cardiovascular risk factors a 12 mmHg reduction in SBP over 10 years prevents 1 death in every 9-11 patients



- Maximum criteria • Identify unwanted variation in practice
- Protocol development
- Create process for ongoing change
- · i.e. Journal clubs linked to practice changes or KT team



Treat on protocol 85%

time- 100% time























Putting it all together QI in your clinic

## What Does My Patient Need? Compliance with Guidelines Improves Care and Reduces Costs

Intermountain Healthcare Healing for life"

Utah has among

costs in the nation.

## Gerard P. Brennan, PT, PhD

SENIOR CLINICAL RESEARCH SCIENTIST DIRECTOR OF CLINICAL QUALITY AND OUTCOMES RESEARCH INTERMOUNTAIN HEALTHCARE, REHABILITATION SERVICES

Confidential and Proprietary. This work of authorship is confidential and proprietary to IHC Health Services, Inc. ("Intermountain") and may not be disclosed or used outside of Intermountain without the written consent of Intermountain in each case. No license or right to any of this work of authorship is granted, unless and except to the extent of a formal written agreement with Intermountain. Unpublished work of authorship. Copyright ©2016, Intermountain Healthcare, All rights reserved.

the lowest healthcare PREVENTION & WELLNESS

88,000 Healthy Plates sold in hospital cafes 12,000 Utah students participating in LiVe Well assemblies 58 Schools in Step Express program 57,000 Healthy Living participants

#### HOSPITALS & CLINICS 22 Hospitals

2.700 Beds 185 Intermountain Clinics

Intermountain Healthcare Not-for-Profit Integrated System Based in Salt Lake City, Utah

Intermoun

selecthealth. INSURANCE

750,000 Members

### OUR TEAM

5000 Affiliated Physicians 1,400 Medical Group doctors & advanced practice clinicians 35,000 Employees 3,000 Volunteers 470 Volunteer Trustees

- **PATIENTS** are sharing a greater portion of the cost
- PAYERS will base reimbursement on episodes, bundles and population health
- PROVIDERS need data to determine their value
- MOST REHAB PROVIDERS do not have an outcomes tracking system

Data from ROMS is used to engage patients, payers and providers



Intermountai Healthcare

### Copyright





### Physical Therapy for Acute Low Back Pain Associations with Subsequent Healthcare Costs Fritz JM et al. *Spine*. 2008.

- 493 patients included in the analysis were Select Health patients
- Examined physical therapy outcomes related to adherence for these patients
- Examined subsequent health care consumption and charges for 1-year after physical therapy services
  - 18 (4%) no longer covered by Select Health (n=475)



### Physical Therapy for Acute Low Back Pain Associations with Subsequent Healthcare Costs Fritz JM et al. Spine. 2008.

- Adherent care in Physical Therapy was associated with:
  - A mean reduction in PT charges of about \$170
  - A mean reduction in overall cost of care for 1-year of approximately \$1400
  - 18% relative risk reduction (RRR) for additional care
  - 37% RRR for muscle relaxant prescriptions
  - 56% RRR for MRI
  - 58% RRR for fluoroscopic-guided injections



### Physical Therapy for Acute Low Back Pain Associations with Subsequent Healthcare Costs Fritz JM et al. *Spine.* 2008.

Intermountai Healthcare

- IF... 500 patients were sent to PT and received adherent instead of non-adherent care...
  - The cost savings would be about \$700,000
  - BUT... the loss of revenue for Physical Therapy providers would be about \$85,000

Intermountai Healthcare





Pay for Quality Program to Improve Value-Based Care for Patients with Low Back Pain

INCENTIVIZES PHYSICAL THERAPISTS FINANCIALLY TO IMPROVE CARE TO ACHIEVE BETTER OUTCOMES IN PATIENTS WITH LBP.

> Intermountair Healthcare

### Identify high priority clinical process



## Build an Evidence-Based Practice Protocol





Core idea behind Variation Research Pay for Quality Program

Apply rigorous measurement tools Developed for clinical research

to

Routine care delivery performance

**ROMS Is Used in the PT Workflow to** 

**Classify and Guide Treatment Plans** 

Patient fills out

questionnaire

2

6

PT defines patient

treatment plan

Patient enters the clinic

1

Continuous tracking

and outcomes

improvement

Intermountain Healthcare Holay for life

PSR enters 2 results

into ROMS (disability, pain)

3

5 PT determines a

classification. Enters

into ROMS

Intermounta Healthcare Healthcare PT evaluates

the patient

4

### What is Needed?







# ZEROOHARM

"At Intermountain, we are known for our commitment to evidence-based care and safety. But it is important to understand that as long as there is a single patient who didn't receive optimal care, we haven't finished improving"

Charles Sorensen MD, Past CEO Intermountain Healthcare





"Wrong-site surgery is one of the most serious and talked about safety failures— But it could be said that any surgery that hasn't been proven to benefit the patient is a wrongsite surgery." Jack Wennberg MD, Dartmouth University

Applying this concept to physical therapy, any therapy that hasn't been proven to benefit the patient is "wrong site therapy"

1

#### 3/15/2017

## Provider Engagement

In 2013-2014, all physical therapists in one of Intermountain's regions were trained in a Care Process Model (CPM) for treating post operative TKA. In 2015-2016 this training was rolled out to all Intermountain physical therapists.

#### **Examples of evidence based treatment recommendations**

- Exercise bike for ROM 5-10 minutes, forward and/or backward pedaling with no resistance until able to perform full revolutions at the lowest seat level
- Supine active-assistive wall slides for knee flexion ROM
- Seated bag hang or prone bag hand providing low load long duration stretch if extension is less than 0
- NMES per Protocol Guidelines, especially if an extensor lag exists
- Progress strength in knee, hip, calf, step overs, sit to stand...
- Educate in safe kneeling and perform kneeling based on surgeons orders



- Time Line\Range of visits
- Evidence based treatment recommendations
- Milestones
- Compliance measures

Time	Treatment <sup>2</sup>	Milestones	Compliance Measures: Obtain, perform, and document
Phase 1	ROM <sup>2</sup> • Exercise bike for ROM 5-10 minutes, forward and/or backward	Able to complete 3x8 reps without fatigue <sup>10</sup>	Measures of pain and disability.
0-4 Weeks	pedaling with no resistance until able to perform full revolution at the lowest seat height.	Pain at rest <4/1010	Measure AROM/PROM each visit
Postoperative Visits 1-4	Supine active-assistive wall slides for knee flexion ROM     Passive knee extension stretch with manual pressure     Seated bac bace or prone bac bace providing low load long duration	AROM/PROM <10-9010	Interventions in each category: 1. ROM 2. Volitional strength
	stretch (weight and time may vary to achieve goal) • Patellar mobilizations all directions as necessary <sup>3</sup>	Independence with mobility in and out of home <sup>10</sup>	3. Balance/Agility

### ROMS: Rehabilitation Outcomes Management System Patient Reported Outcomes (PROS) measured each visit to determine best care



3



							- 4	1242					
				< 8 V	810					>= 8 V	fisits		
		Patients	Admit Score	DC Score	Score	Not Met	MCID Fail %	Patients	Admit Score	DC Score	Score	MCID Not Met	MCID Fail %
Alta View	Total	1	47	76	29	0	0.0%	4	41	78	37	0	0.0%
	Physical Therapy - Inpatient	1	47	76	29	0	0.0%	4	41	78	37	0	0.0%
Internountai	Total							1	41	97	56	0	0.0%
n Medical C enter	Physical Therapy Ortho - Outpatient							1	41	97	56	0	0.0%
Rehab	Total	51	48	67	19	16	31.4%	68	41	75	34	(1	5.9%
Services	Avenues Clinic PT	2	41	68	27	1	50.0%	6	33	67	34	~	0.0%
	Bountiful Clinic PT	5	43	63	20	2	40.0%	7	42	72	30	1	14.3%
	Draper PT Clinic	10	54	69	14	4	40.0%	4	34	78	44	0	0.0%
	Holladay PT	1	71	83	12	0	0.0%		44	83	40	0	0.0%
	Memorial PT	2	38	67	29	0	0.0%	3	45	76	31	0	0.0%
	Rose Canyon PT	6	51	69	18	2	40.0%	3	45	93	47	0	0.0%
	Salt Lake WorkMed PT							2	64	81	17	1	50.0%
	SL Clinic PT	3	50	78	28	0	0.0%	10	40	83	43	0	0.0%
	South Jordan WorkMed PT								51	74	23	0	0.0%
	Taylorsville PT	12	41	62	21	3	25.0%	18	42	69	26	2	11.1%
	West Jordan PT - Rehab Svcs	9	50	70	20	2	22.2%	5	39	65	26	0	0.0%
	West Valley PT	2	49	54	5	2	100.0%	1	17	71	54	0	0.0%
Riverton	Total	6	42	41	-1	3	50.0%	15	38	77	39	1	6.7%
	Physical Therapy	6	42	41	-1	3	50.0%	15	38	77	39	1	6.7%
TOSH	Total	48	40	71	31	8	16.7%	68	35	72	37	2	2.9%
	Athletic Training - Outreach							1	23	44	21	0	0.0%
	Occupational Therapy - Outpatient								50	91	41	D	0.0%
	Physical Therapy Complex - Outpatier	4 3	50	57	7	1	33.3%						

### Case review of one of the failure to improve patients 55 year old female begins PT 26 days after unilateral Right TKA. Pain 4/10, AROM: Left -3-125, Right 0-90, Right extensor lag 5 deg. Quads: Right 4-/5, Left 5/5 Hams: Right 5/5, Left 4/5, Hip flexion: Right 5/5, Left 4+/5 Hip Ext: Left 4+/5, Right 4/5. Hypo-mobile patella in all planes. Single crutch ambulation. Co-morbidities: Hx Breast CA, BMI: 37.1, Hypothyroidism Patient seen 9 visits and self-discharges before her care was completed.

//isit 2 Bike 5 min .AQ 3X10 Quad Sets 10X10 Sait, single crutch 1" Step Overs 5" Step Overs fotal Gym 11 15 2X3' Passive stretch to flex & ext Patellar mobs grade IV ROM 0-90	Visit 5 Bike 5 min HS Curls 20# 2X1' 6" Step Overs 6" Lateral Step Overs Total Gym 1v1, 2X3' Seated Knee flex 5X10 Sec Passive stretch to flex & ext Wobble board ROM 0-105	<u>Visit 9</u> Bike 5 min Double Leg Press 80# 2X10 Single Leg Press 30# 2X10 Single Leg Stance 3X30" Single Ham Curls 20# 2X2' PROM R Knee Flex & Ext ROM 0-110
Skilled Time: 47 min.	Skilled Time: 40 min.	Skilled time: 38 min.

3/15/2017

5







()	bse	rva	atic	ons:
<u> </u>	~~~			

- Pain reduction over time followed a typical course
- Self-reported function worsened
- Why?
  - Treatment was not pain limited-could the progression be more aggressive?
  - Care Process Model followed in some areas not in others
  - NMES never performed
  - Lowering bike seat now followed
  - o Long duration knee flexion stretch not documented
  - o Strength progression weak
  - o No strengthening to hip
  - $\circ$   $\;$  Balance and Agility training limited and not progressed
  - o Patient was not educated in nor practiced safe kneeling

8

#### 3/15/2017









9

10

#### 3/15/2017

### Treatment summary/progression

Visit 2	Visit 3	Visit 4
Stabilization Exercises:	Total Gym 10 min	Educated in <b>flexion</b>
Supine hip flexion 10X	PA Mobilization III L/S	postures and stretches to
Birddog 10X	Rotation Mobilization III 2X10	counter, knee to chest,
Clams 2X10	Lumbar Traction 70#, static 10	knee flexion in sitting
Educated in HEP	min.	Bridges with marching
Skilled Time: 50 min.	Skilled Time: 45 min.	Skilled time: 36 min.
Healthcara		

#### Peer Review Presentation by Therapist

#### Prepare the case presentation:

- A brief and relevant history of the patient and problem, relevant exam findings, identified goals.
- Assessment of the problem—how do the impairments relate to the functional limitation? Identify the treatment-based classification.
- Describe the initial treatment plan and justification for decision-making.
- Review the relevant f/u treatment interventions: What did you do, why did you do it, what was the response to the treatment?
- How did the patient's response to intervention relate to your expectation? Was it congruent with your estimate of their "Rehab Potential"?

### Observations:

- Evaluation mostly complete
- Repeated motions not done, especially to rule out specific exercise
   extension as a classification
- o Appears to be a directional preference for extension
- Extension exercises never attempted
- Classification not consistent with evaluation findings
- Treatment did not follow logical clinical decision making
- No evidence from medical record of patient engagement

## Do chart reviews to provide treating therapists feedback on the treatment they deliver improve outcomes?



11

